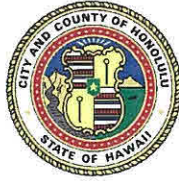


**OFFICE OF THE MAYOR  
CITY AND COUNTY OF HONOLULU**

530 SOUTH KING STREET, ROOM 300 • HONOLULU, HAWAII 96813  
PHONE: (808) 768-4141 • FAX: (808) 768-4242 • INTERNET: [www.honolulu.gov](http://www.honolulu.gov)



KIRK CALDWELL  
MAYOR

ROY K. AMEMIYA, JR.  
MANAGING DIRECTOR

GEORGETTE T. DEEMER  
DEPUTY MANAGING DIRECTOR

May 11, 2016

The Honorable Ernest Y. Martin  
Chair and Presiding Officer  
and Members  
Honolulu City Council  
530 South King Street, Room 202  
Honolulu, Hawaii 96813

RECEIVED  
CITY CLERK  
C & C OF HONOLULU  
2016 MAY 11 PM 4:23

Dear Chair Martin and Councilmembers:

Pursuant to Section 13-103(b) of the Revised Charter of the City and County of Honolulu, I hereby appoint, subject to confirmation by your Honorable Body, Peter S. Adler as a member of the Ethics Commission. Mr. Adler will succeed Katy Y. Chen and serve for a term to expire on December 31, 2020. I would appreciate your favorable consideration of Mr. Adler's appointment and request adoption by the City Council in the most expedient manner possible.

I have enclosed Mr. Adler's personal information for your review. For any general inquiries you may have regarding this appointment, please contact my executive assistant, Justin Gruenstein, at 768-6603.

Sincerely,

A handwritten signature in black ink, appearing to read "Kirk Caldwell", is written over a horizontal line.

Kirk Caldwell  
Mayor

Enclosures

cc: Mr. Peter S. Adler  
Department of the Corporation Counsel  
Ethics Commission



## RESOLUTION

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RELATING TO THE APPOINTMENT OF PETER S. ADLER TO SERVE ON THE ETHICS COMMISSION OF THE CITY AND COUNTY OF HONOLULU.

WHEREAS, Section 11-107 of the Revised Charter of the City and County of Honolulu, 1973 ("Charter"), as amended, establishes an Ethics Commission ("Commission") comprised of seven members appointed by the Mayor and confirmed by the Council to five-year terms; and

WHEREAS, the Commission has the basic duties of rendering advisory opinions and conducting investigations concerning the application of the standards of ethical conduct of the City and recommending appropriate disciplinary action against city officers and employees who violate the standards; and

WHEREAS, Section 11-107 of the Charter prohibits members of the Commission from taking an active part in political management or in political campaigns; and

WHEREAS, Section 13-103 of the Charter requires a Commission member to be a registered voter of the City; and

WHEREAS, by Mayor's message, dated May 11, 2016, the Mayor has appointed Peter S. Adler to the Commission; and

WHEREAS, if confirmed by the Council, Mr. Adler will succeed Katy Y. Chen whose term expired on December 31, 2015, and serve a term expiring on December 31, 2020; and

WHEREAS, the Council has reviewed Mr. Adler's qualifications and character and finds that Mr. Adler qualifies to serve on the Commission; now, therefore,

BE IT RESOLVED by the Council of the City and County of Honolulu that this body confirms the appointment of Peter S. Adler to the Ethics Commission for a term expiring on December 31, 2020; and

BE IT FURTHER RESOLVED that the Council expresses its gratitude and appreciation to Mr. Adler for his willingness to be considered for public service and actively participate in city government; and



**CITY COUNCIL**  
CITY AND COUNTY OF HONOLULU  
HONOLULU, HAWAII

No. \_\_\_\_\_

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## RESOLUTION

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BE IT FINALLY RESOLVED that copies of this Resolution be transmitted to the Mayor, Chair of the Ethics Commission, and Peter S. Adler.

INTRODUCED BY:

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DATE OF INTRODUCTION:

\_\_\_\_\_  
Honolulu, Hawaii

\_\_\_\_\_  
Councilmembers

CITY AND COUNTY OF HONOLULU  
MAYOR APPOINTMENT / BOARD OR COMMISSION MEMBER  
NOMINATION FORM

1. Position Nominated to: ETHICS COMMISSION
2. Name: PETER STEVEN ADLER  
(First) (Middle) (Last)
3. Are you a citizen of the United States? Yes ☒ No ☐  
Are you a resident of the City and County of Honolulu? Yes ☒ No ☐  
If yes, how long \_\_\_\_\_  
Are you a registered voter in the City and County of Honolulu? Yes ☒ No ☐
4. Political affiliation (Civil Service Commission and Liquor Commission nominees only) \_\_\_\_\_
5. Occupation: PLANNER & MEDIATOR
6. Name and address of employer or firm:  
SELF EMPLOYED SOLE PROPRIETOR
7. Does your employer do any business with the City and County of Honolulu?  
Yes ☐ No ☒ If yes, state the nature of business and approximate dollar amount in the last five years:  
\_\_\_\_\_  
\_\_\_\_\_
8. Do you or does any member of your immediate family hold office or own stock in any firm?  
Yes ☐ No ☒
9. Does the firm do business with the City and County of Honolulu? Yes ☐ No ☒  
If yes, provide details including the name(s) of the firm:  
\_\_\_\_\_  
\_\_\_\_\_
10. Do you have any part-time employment, professional activity, or financial interests other than those indicated in the previous question? Yes ☐ No ☒  
If yes, provide details:  
\_\_\_\_\_  
\_\_\_\_\_
11. Do you foresee any possible conflict between your present work, financial investments, business transactions or any other activity which would be incompatible with the proper discharge of your official duties or hinder you from effectively carrying out the duties for which you have been appointed? Yes ☐ No ☒
12. Are any members of your family employed by the City and County of Honolulu or any attached agency? Yes ☐ No ☒ If yes, please specify the department and division:  
\_\_\_\_\_
13. Are there any incidents in your past that may jeopardize your nomination  
Yes ☐ No ☒

14. Have you ever been convicted of a felony? If yes, provide details:

NO

15. Education:

1975 - Ph.D., THE UNION INSTITUTE  
1970 - M.S., UNIVERSITY OF MISSOURI  
1966 - B.A., ROOSEVELT UNIVERSITY

16. Provide a summary of major work experience for the last ten (10) years. Begin with your present job including military (attach additional sheets if necessary or resume):

SEE ATTACHED C.V.

17. Community activities, etc. (also list any service on any other board or commission Federal, State or County):

SEE ATTACHED C.V.

18. Have you ever been a member of a board or commission with the City and County of Honolulu?

Yes ☐ No ☒ If yes, provide name(s) of board/commission:

19. Will you be able to commit to the full term of this appointment? Yes ☒ No ☐

20. Will you be able to commit to meeting dates and times? Yes ☒ No ☐

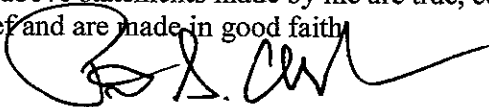
21. Are you regularly away from Honolulu? Yes ☐ No ☒ If yes, please explain:

22. Are you willing to make a confidential financial disclosure to the city Ethics Commission upon appointment and yearly thereafter? Yes ☒ No ☐

23. What do you understand to be the prime duties of your county appointment?

ADVISE CITY OFFICIALS & EMPLOYEES ON ETHICS  
QUESTIONS, ENFORCE ETHICS LAWS, EDUCATE  
OFFICIALS AND EMPLOYEES, ADMINISTER FINANCIAL  
DISCLOSURES; ADMINISTER AND ENFORCE LOBBYING LAW

The above statements made by me are true, complete, and correct to the best of my knowledge and belief and are made in good faith.

  
(Signature)

APRIL 25, 2016  
(Date)

*The completed form and any attachment(s) will be posted by the City Clerk and available on the City's DocuShare Website.*

Peter S. Adler, Ph.D.



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## 1. EXPERIENCE

### **The ACCORD3.0 Network. – Principal and Founder**

*Honolulu, Hawaii (beginning January, 2012)*

ACCORD3.0 ([www.accord3.com](http://www.accord3.com)) is a network of Asia, Pacific, and North American experts specializing in cooperative foresight, strategy and troubleshooting. Each affiliate has their own work but teams from ACCORD 3.0 work together on projects as may be needed.

### **The Keystone Center, President & CEO**

*Keystone, Colorado (January 1, 2003 – December 31, 2011)*

Founded in 1975, The Keystone Center ([www.keystone.org](http://www.keystone.org)) has a staff of 54 and a budget of 8.2-million dollars. The organization has two centers of excellence: The Center for Science and Public Policy provides a wide range of mediation, facilitation, and conflict management services that help resolve science-intensive regional, national and international energy, environment, and public health problems. The Center for Education writes specialized curriculum on science and collaborative inquiry and offers education and professional development programs to 200 teachers and 4,000 intermediate and high school students annually.

### **The Accord Group LLC, Partner.**

*Honolulu, Hawaii (2000-2004)*

Co-founded an eight-member consulting firm specializing in partnership development, facilitation, planning, training, conflict assessment, and management strategies for complex multi-party problem solving.

### **Hawaii Justice Foundation, Executive Director.**

*Honolulu, Hawaii (1992-2001)*

Managed an annual \$1-million grant making and technical-assistance program offering support in areas related to innovative legal services, conflict resolution, and improvements to the administration of justice.

### **The Center for Alternative Dispute Resolution - Supreme Court of Hawaii, Director.**

*Honolulu, Hawaii (1985-1992)*

Under the direction of the Chief Justice and the Administrative Director of the courts, founded

and managed a program of mediation and arbitration activities in Hawaii's trial courts and provided mediation services for environmental and complex litigation matters.

**Neighborhood Justice Center (NJC) of Honolulu, Executive Director.**

*Honolulu, Hawaii (1979-1985)*

Helped found NJC, Hawaii's first community mediation program. Directed all aspects of the Center including program management, mediator training, fund development, agency linkages, and marketing.

**Hawaii Bound School, Associate Director.**

*Honolulu, Hawaii (1977-1979)*

Served as assistant director for administrative operations. Directed marketing and enrollment and instructed in 24-day adult courses and 7-day executive courses.

**East-West Center, Director of Participant Services.**

*Honolulu, Hawaii (1971-1977)*

Responsible for managing full program of orientation, counseling, and participant activities for students, visiting fellows, and training participants from 50 countries in Asia and the Pacific.

**Kapi'olani Community College**

*Honolulu, Hawai'i (1971)*

Counselor and special services for low-income and disadvantaged students.

**Peace Corps Volunteer.**

*Maharashtra State, India (1966-1968)*

Worked in the Rural Manpower Program utilizing off-season agricultural labor for government-subsidized public works. Helped build 3 schools, a market road, and a village water well. Also developed a private sector hybrid poultry program.

## 2. EDUCATION

- 1975 Ph.D. Interdisciplinary Social Science (Sociology), The Union Institute.
- 1970 M.S. Community Development, University of Missouri.
- 1966 B.A. English and History, Roosevelt University.

Additional training and certifications in:

- Inter-Cultural Communication (Stanford University, 1976)
- Principles & Practices of Mediation (Neighborhood Justice Center of Atlanta, 1979)
- Natural Resources Conflict Management (ROMCOE Associates and Minerals Management Service, 1981)
- Environmental Conflict Resolution (Lawrence Susskind, 1981)
- Commercial Arbitration (American Arbitration Association, 1992)

- Community Mediation (Edith Primm, 1980)

### 3. PROJECT AND CASE EXPERIENCE

#### CURRENT AND RECENT PROJECTS

- GMO Agriculture and Pesticides: Kauai Joint Fact Finding Study Group, co-funded by Mayor of Kauai and Chairman of the State Board of Agriculture, Ongoing in 2015-16.
- "Science, Politics and Governance". Conference co-organizer with University of Hawaii, November 12-13, 2015.
- "The Future of Science in Hawai'i" – THINK TECH Hawai'i Interview with Jay Fidell, June 30, 2015 at [www.youtube.com/watch?v=0kxQg80XU90](http://www.youtube.com/watch?v=0kxQg80XU90)
- Workshop on Hydrofluorocarbon Management, United Nations Ozone Secretariat – Montreal Protocol. Paris France, July 2014 and Bangkok Thailand, May 2015
- Water Resources Research Center, University of Hawaii – Development of a Policy White Paper and Workshop, Fall 2014.
- Food Metrics Report: Recommendations on Building A System of Measures to Track Hawaii's Food Self Reliance in Hawaii - for Hawaii Department of Agriculture.
- Consensus Building Asia (CBA) -Workshops on joint fact-finding and mediation in the Asia-Pacific region, University of Tokyo.
- Critical Habitat Mediation – U.S. Fish & Wildlife Service and 8 Property Owners, Kona Hawaii. 2014.
- Hawaii Tourism Authority – Development of a strategic Collective Ambition statement.
- Adult Mental Health Division, State Department of Health – Development of "scenarios" for the division's work with Hawaii's mentally ill.
- Chinatown Joint Fact Finding on Non-Construction Street Closures, Festivals and Events, and Alcohol in Public Places.
- Feral Cat Task Force, Project Manager and Convener - County of Kauai.



## Water, Land Use, and Environment Issues

- USFWS and Kona Property Owners. Mediated an 8-party resolution to U.S. Fish & Wildlife Service's proposed 18,000-acre critical habitat designation in Kona. 2014
- Food Self- Reliance Metrics – Under a sub-contract to Sustain Hawai'i and the Hawai'i Department of Agriculture, developed a set of proposed tracking indicators and a scorecard for the production and consumption of local foods. 2014
- Waikiki War Memorial. Conducted EIS issue scoping for the proposed deconstruction of a WW-I war memorial swimming pool and restoration of a beach.
- University of Tokyo. Develop and implementation of new tools for applying "Joint Fact Finding" to a variety of public issues. 2014
- Lynas Advanced Materials Project (LAMP) – Kuantan, Malaysia. Preliminary analysis and assessment of growing controversies surrounding a rare earths processing plant.
- Chinatown Street Closures. Under a contract to City & County of Honolulu, conducted a joint fact finding to develop options for better managing street closures, street festivals and the use of alcohol in public places. 2014
- Feral Cat Task Force. Convened and moderated a County of Kauai-initiated task force and produced consensus recommendations on managing an estimated 15,000 feral cats. 2014
- Geothermal Energy Public Health Assessment. Conducted a "Joint Fact Finding" on hydrogen sulfide problems. Conducted at the request of Hawaii County Mayor Kenoi. 2014.
- Research Integrity Roundtable (The Keystone Center). Convener and facilitator for a 15-member cross-sector group (government, industry, NGOs) to develop new protocols for managing conflicts of interest as applied to federal science panels.
- Kona Hawaii, Queen Ka'ahumanu Highway Widening, Phase 2. Mediated Section 106 consultation meetings with Native Hawaiian Organizations, State Department of Transportation and Federal Highways Administration.
- U.S. Pacific Command. Assisted U.S. military and university leaders from Hawaii, Japan, Vietnam and Indonesia to improve disaster preparation, education, and resiliency development in the Asia-Pacific region.
- Green Products Roundtable and Sustainable Products Council. Co-facilitator for a 4-year project on sustainable commerce, greening America's supply chains and reducing marketplace confusion over "green" labels, standards, and product declarations
- North Shore Community Land Trust. Strategic planning with Board and Staff (2012)
- Dialogue on Chemicals Management under TSCA (Currently Underway). An 8-party

industry-NGO problem-solving dialogue on the future of the Toxic Substance Control Act.

- Adviser, *Oceans Beyond Piracy Project*, One Earth Future Foundation, 2011.
- Consultation on Joint Fact-Finding methods for University of Tokyo and Japan Nuclear Commission, February 2011.
- Facilitator, kick off meeting of the Gulf Coast Restoration Task Force established through Executive Order by President Obama. 2011.
- Appointed as facilitator for initial meeting of President Obama's "Gulf Coast Ecosystem Restoration Task Force." – November, 2010.
- Baltic Sea Regional Advisory Committee. Consultation and facilitation with the countries involved in the Baltic Sea RAC ([http://www.bsrac.org/mod\\_inc/?P=itemmodule&kind=front](http://www.bsrac.org/mod_inc/?P=itemmodule&kind=front)) The project is sponsored by the Baltic 2020 Foundation and the University of Göteborg (Sweden) and with a goal of improving the science and policy-making as it affects the sustainability of the cod, herring, salmon, and sprat fisheries.
- FECOFUN Forest and Water. Kathmandu, Nepal. (with John Paul Lederach)
- Global Greenprint - Aspen Science Center. Planning and facilitation of a climate and energy meeting planned for June 26-28, 2009. The summit will gather 20 leading thinkers to review the Socolow wedges and the most recent models from McKinsey Consulting with a goal of forward recommendations to the Congress and Administration.
- Hawaii Leeward Planning Conference Energy Summit, November 20-22, 2008. Facilitated a two day meeting of private sector leaders to help plan new "peak oil" strategies and the shift to greater energy self-sufficiency for the Island of Hawaii and the state.
- Mountain Top Removal Assessment. Assessed the prospects for collaborative discussions on mountain top removal coal mining in the Little Coal Valley Watershed (West Virginia) for the Environmental Protection Agency.
- National Institute of Health. Facilitated a resolution to a long-simmering dispute between advocacy groups and journalists and the National Institute for Environmental Health Sciences (NIEHS) regarding the future of their premier scientific publication.
- Fish & Fire Project - U.S. Forest Service. Through the Joint Fire Science Program, facilitated workshop conversations between fire researchers and fire practitioners aimed at developing new and usable research on managing vulnerable fish populations before, during, and after wildfire events.
- Army Corp of Engineers – Guam. Facilitated public closure meetings for ACOE's chemical weapons cleanup.
- Gordon and Betty Moore Foundation. Conducted an assessment of the political and cultural risks of trying to site the world's largest telescope on Mauna Kea in Hawaii. The

analysis took place in the context of a long-running conflict between Native Hawaiians and the Hawaiian astronomy community.

- Doris Duke Charitable Foundation. Conducted a nationwide listening project to help inform DDCF's new 5-year investment strategy for habitat and wildlife preservation. DDCF annually grants US 18-20-million for these purposes.
- Ok Tedi Negotiations, Papua New Guinea. Organized, convened, and facilitated compensation and environmental mitigation negotiations involving the mine owners, government, and representatives of 50,000 people living in the Western Province. The mine produces nearly 20% of the country's GDP and deposits 90,000 tons a day of tailings and rock waste into the 900 Km Ok Tedi river system. A Memorandum of Agreement was created that provided \$350-million in compensatory cash, services, and projects. November 2005 to June, 2007. See <http://www.mediate.com/articles/keystoneOkTedi.cfm> and [www.mediate.com/asia](http://www.mediate.com/asia).
- National Aeronautics and Space Administration (NASA). Analysis of potential stakeholding strategies, consultation, process design, and facilitation of dialogues on (a) Mars Sample Return Project (BSL-4); (b) Florida Mars launches; (c) Project Prometheus (space nuclear power); (c) public meetings in California and New Mexico on new Deep Space Antenna facilities; (d) future environmental spin-off applications.
- United States Geological Survey:
  - USGS and U.S. Forest Service (FRAMES). Development of a strategy for a new fire science informatics node.
  - USGS Southern Appalachian Information Node (SAIN). Development of a collaborative strategic plan.
  - USGS Pacific Basin Information Node. Development of a strategic partnership plan for state, federal, and private sector agencies and organizations.
- Facilitation of Keystone Dialogue on Hydrogen Fuel Cell Commercialization.
- Development of Risk Management and Stakeholder Engagement training manual for DOE Carbon Sequestration Program.
- All Islands Coastal Zone Managers Regional Meeting, Pacific Island States and Territories. Facilitated a regional strategy for securing new federal resources.
- Sustainable Tourism Working Group. Facilitated stakeholder work group charged with balancing economic, environmental, and social goals for the State Department of Business Development and Tourism (with John Knox Associates).
- Global Biodiversity Information Facility. Facilitation of planning strategies for Pacific/Asian region.

- Makua Implementation Team. U.S. Fish and Wildlife, U.S. Army, and U.S. Army Corp of Engineers. Facilitated a yearlong technical process that created a scientific and financial plan to stabilize and restore 28 endangered plants and two snails on Oahu.
- Makua Army Garrison. Management and facilitation of public pre-Environmental Impact Statement (EIS) scoping hearings on the continuation of live-fire military training.
- Commission on Water Resource Management. Findings of Fact, Conclusions of Law, Decision and Order. Hearings Officer on Contested Case MO97-1, Kukui Well Permit.
- Tanapag Village Pollution. Assisted negotiations between Commonwealth of Northern Mariana, U.S. Army Corp of Engineers, and Environmental Protection Agency (EPA) over clean up of PCB contamination.
- Schofield Army Base. Management of public hearings on upgrade of Army Light Brigade to Medium Brigade status.
- Hurricane Debris Removal Plan. Facilitation of a State Plan for Department of Health, Federal Emergency Management Agency (FEMA), and State of Hawaii Civil Defense.
- Saddle Road/*Palila* Critical Habitat Exchange. Mediated discussions involving Federal Highways, U.S. Fish and Wildlife, and Department of Army over a U.S. 15-million land exchange for highway improvement and endangered species habitat. *Palila* Mitigation Negotiations.
- Waikoloa Restoration Advisory Board. Facilitated discussions between U.S. Army Corps of Engineers and Waikoloa community over ordnance cleanup.
- Bellows Air Force Base Restoration Advisory Board (RAB). Facilitated discussions between Marine Corps, Air Force, and community groups over removal of underground storage tanks and other WWII era remnant facilities.
- Kauai Runway Extension. Conflict analysis on proposed participation processes for a potential runway extension project.
- Maui Water Use and Development Plans. Facilitation of meetings by the Lahaina and Lanai Water Advisory Committees.
- Kaneohe Bay Advisory Committee (KBAC). Facilitated three community/watershed meetings to gather input on the expenditure of water quality improvement funds derived from settlement of a class action case between environmental organizations and the City and County of Honolulu.
- U.S. Department of Justice and Kaneohe Marine Corps Air Station. Mediated discussions between military and Native Hawaiians over burial issues under Native American Graves Protection and Repatriation Act (NAGPRA).
- Special Master and Mediator, Onakahakaha Beach "5" vs. County of Hawaii.

- PASH Study Group. At the request of the State Office of Planning, designed and facilitated a roundtable group on conflicts between Native Hawaiians and business and property owners over customary and traditional gathering rights growing out of the Hawaii Supreme Court's Public Access Shoreline Hawaii (PASH) case.
- Hawaii Electric Externalities. At the request of Hawaiian Electric Industries, and consent of parties, facilitated a two-year community-company dialogue on methodologies for calculating externalized costs in power plant siting.
- Land Evaluation and Site Assessment System (LESA). At the request of the Hawaii County Council and Mayors Office on Island of Hawaii, facilitated agreements on a LESA system for preserving prime agricultural lands.
- "Oahu's Water in 2020: Prospects for A Collaborative Planning Process." A conflict assessment and process design for the Commission on Water Resource Management.
- U.S. Army: Johnston Island Chemical Agent Disposal System. Designed and conducted public comment meetings.
- City and County Department of Recreation. Partnered charter development with 50 staff from Kapiolani Park.
- Hawaii Military Land Use Master Plan. At the request of Helbert, Hastert, & Fee, Planners, facilitated community input for the military land use master plan on Maui, Oahu, Hawaii, and Kauai.
- Pig Hunting and Forest Protection. Co-Mediator for Department of Land and Natural Resources "Natural Areas Working Group" on the Island of Hawaii.
- Waiahole Water System Interim Release Issues. Selected by parties and appointed by Commission on Water Resource Management to help mediate a 17-party administrative litigation on the diversion of 20 million-gallons-per-day (mgd) of water from the Waiahole Stream.
- Tropical Forest Recovery Task Force, State of Hawaii. At request of Department of Land and Natural Resources, assisted in public involvement process and preparation of final Task Force Report to U.S. Congress.
- Hawaiian Electric Company and The Estate of James Campbell. Appointed to resolve disputes over land condemnation, environmental contamination, and new power line transmission corridors.
- Ormat Geothermal Plant and Well field, Pahoehoe, Hawaii. Selected by parties and appointed by Hawaii Planning Commission to mediate project siting conditions for a 20-megawatt geothermal power plant.
- Molokai Working Group. Appointed by State of Hawaii Commission on Water Resource

Management to help diverse community and business representatives develop consensus on demand forecasts and bulk water allocations.

- Sand Island Wastewater Treatment Facility. At the request of the Sand Island Business Association, developed a construction "Partnership Charter" for a \$20-million construction project. (with DPR, Inc.)
- Coastal and Ocean Management Policy Advisory Group. Facilitated a 15-agency working meeting on land and water enforcement issues.
- Kauai County and North Shore charter boat owners. Party appointed mediator in a complex legal and legislative dispute over impacts from charter boat activities on the North Shore of Kauai.
- Stream Protection and Management Program. Appointed by State of Hawaii Commission on Water Resource Management to conduct 12 meetings aimed at developing a comprehensive plan for Hawaii's fresh water streams.
- Princeville Airport. Facilitated meetings related to potential sale of Princeville Airport to State of Hawaii.
- Barber's Point Base Closing and Reuse Plan. Facilitated planning for the reuse of a closed military base.
- Hawaii Maritime Industry Policy Task Force. Facilitated meetings of maritime and waterfront industry representatives to explore issues related to the development of a specialized Honolulu port authority.
- Waikiki Master Plan Advisory Council, City and County of Honolulu. Appointed by Chief Planning Officer to mediate conflicts related to Waikiki redevelopment.
- Environmental Risk Ranking Project. Appointed by State Director of Health to moderate briefing and planning sessions aimed at strategic agreement on health risks (with Kirk Smith).
- Ewa Town Meeting on Non-Point Source Pollution. Appointed by State Director of Health to facilitate an open exchange on health threats in a Honolulu neighborhood.
- Lanaians for Sensible Growth vs. Castle & Cooke Corporation. Appointed by Land Use Commission. Mediated an agreement settling permitting dispute over the siting of a golf course.
- Water Code Roundtable. Served as mediator for discussions that led to the passage of State's comprehensive administrative water law, HRS 357.

### Construction Issues

- Hale Koa Hotel Refurbishment: Partnering for owner, architect, general, and sub-contractors.
- Kona Community Hospital – Community consultation and pre-planning preparatory to the development of a Certificate of need application for the construction of a new hospital.
- Construction Industry Legislative Organization (CILO). Facilitation of new alliance of construction and design professionals.
- City and County Department of Recreation. Partnered charter development with 50 staff from Kapiolani Park (with DPR, Inc.).
- Court-appointed facilitator for community dispute over a sewage treatment facility between Hui Malama Aina O Laie v. Brigham Young University, No. 90-00638.
- Lahainaluna Water Treatment Plant. Facilitated a partnership "charter" for an \$11-million construction project (with DPR, Inc.)
- Pier 51-C. Facilitated a partnership charter for a \$20-million pier construction project (with DPR, Inc.)
- Episcopal Church v. Episcopal Church Homes. Facilitated the startup of mediation over a \$4-million construction and business dispute.
- Veterans Administration - Center for Aging and Parking Structure. Facilitated two partnering charters for \$50-million construction project (with DPR, Inc.)
- Kauai Professional Group - Mediated a partnership breakup and revitalization of a mall development project.
- Terna v. MidPac. Mediated construction defects litigation on Windward Oahu.
- Kamehameha Industrial Center. Mediated construction defects issues between owner, insurers, contractors, and subcontractors.
- Mauna Loa Action Community Coalition and Molokai Ranch Company. At the request of Maui Planning Commission, convened and facilitated dispute resolution meetings regarding the re-development of Mauna Loa town.
- Obayashi Hawaii Corporation and Knudsen Trusts. Appointed as co-mediator to help resolve insurance and lease disputes over hurricane damage to Sheraton Hotel on Island of Kauai (with Louis Chang).
- Mamalahoa Bypass Meeting. At request of 1065 Partners and State and County of Hawaii, facilitated a public meeting in South Kona on the siting of a new highway.
- Koike, et. al, v. City and County of Honolulu. Appointed as a Special Master by the Circuit Court to help streamline and resolve discovery disputes over a slumping hillside.

- State of Hawaii vs. Erkel Greenfield, et al. Appointed as a Special Master by the Circuit Court to help streamline and resolve massive product liability and construction defects litigation over weathering steel at Aloha Stadium (with Keith Hunter).

### Corporate and Organizational Issues

- Seagull Schools. Conducted a strategic planning retreat for Board of Directors. 2014
- State Department of Health - Adult Mental Health Division. Consulted on developing forecasts and scenario building for a division
- **Blue Planet Foundation** – Honolulu. Strategy development with a private foundation dedicated to getting Hawaii off fossil fuels.
- 
- Harold K.L Castle Foundation's Nearshore Marine Conservation Program. Conducted a survey and focus groups preparatory to revising the Foundation's investment strategy.
- Hau'oli Mau Loa Foundation – Strategic planning leading to additional members of the Board of Directors for a local grant-making foundation. 2014
- Hawaii Public Broadcasting System. Mission and strategy review for Hawaii's public television station (2012).
- Hawai'i Tourism Authority – With John Knox Associates, conducted interviews, convened focus groups and drafted a "Collective Ambition/Collective Responsibility" statement for the HTA and the visitor industry.
- 
- Mid-Pacific Institute. Long term facilities and land use planning.
- Survey, interviews and strategy development for Damon Key Leong Kuphak, Hastert, a 30-person law firm in Honolulu, Hawaii (2012)
- Facilitated a new strategy for the International Association of Hole in the Wall Camps (Paul Newman's legacy camps)
- Forest Industries Association of Hawaii. Facilitation of a strategic plan.
- Public Utilities Commission Docket No. 7702. Co-mediated 40-party regulatory issues regarding de-monopolization of the telephone company and the unfolding of competition in the telecommunications industry.
- Department of Land and Natural Resources. Internal business and strategic planning.
- The Senate, State of Hawaii. Facilitator for pre-legislative partnership development session



(with Miki Lee).

- AMFAC/JMB, Inc. and International Longshoremen. Mediated a labor-management compact to reorganize Kauai sugar operations.
- Honolulu Community Action Program (HCAP). Facilitated the development of a new strategic plan.
- Hawaii Volcanoes National Park. Facilitated development plan and partnership for the creation of Na Hoaloa Ainahou.
- Department of Journalism, University of Hawaii. Facilitated strategic course and faculty planning.
- American Civil Liberties Union. Facilitator, Board of Directors retreat and planning meeting.
- Waioli Mission House and Grove Farm Homestead, Lihue, Kauai. Facilitator, Board of Directors retreat and planning meeting.
- Olelo: The Corporation for Community Television. Assisted board, staff, and invited friends of the organization to help further a 5-year strategic planning process; then facilitated pilot Community Meeting, Hawaii Kai and East Oahu to explore extension of programming capacities into communities.
- First Night Program. Facilitated a board of directors planning and "taking stock" meeting aimed at planning annual citywide celebrations.
- Herbert Chock & Associates. Provided evaluation and team-building assistance to engineering firm and helped develop and implement a plan for organizational renewal.
- Parents and Children. Mediated a merger with Family Peace Center.
- Tom & Loveless. Mediated an out-of-court settlement to a workplace dispute in a Montessori School.
- Waikiki Health Center. Facilitated strategic planning session for staff and Board of Directors.

### General Business Issues

- "Transparency and Influence." A report from The Lobbying Dialogue – Honolulu, Hawaii. A working group funded by Omidyar Network and Kettering Foundation examining possible improvements to Hawaii's lobbying laws, regulations, and practices. 2014
- The Gates Foundation. Facilitated a taking stock and planning session for staff and board.

- Hawaii Institute for Public Affairs. Development of a public conversations project on the new economy, digital divide, and State of Hawaii indicators.
- Department of Business, Economic Development, and Tourism. Facilitated a high technology summit.
- The Heptachlor Foundation. Facilitated a transformation strategy to handle the foundation's remaining corpus.
- Hawaii High Technology Association. Facilitated a legislative summit.
- Hawaii International Air Cargo Symposium. Facilitator for sessions on new statewide facilities planning.
- Koupal v. Weir. Mediated repayment of a commercial loan dispute.
- Equitable Life Insurance and XYX. Arbitrator appointed by Circuit Court.
- Nutter v. State Farm. Arbitration of an uninsured motorist case.
- Stanton Clay Tom Chapman and Crumpton v. Pasta Melrose Partners, Ltd. Arbitrated a fee dispute.
- Facilitator for Waioli Mission House and Grove Farm Homestead Board of Directors business planning retreat.
- Fresh Fruit Freezes vs. Gerell Management, Inc. Arbitrated a lengthy leasing dispute between a commercial landlord and tenant.
- Kahuku Hospital. Public and private "disentangling" meetings to resolve inter-corporate issues; then, mediation between two lead physicians.
- General and Limited Shareholders of XYZ Ranch. Facilitated discussions aimed at preventing litigation and possible breakup of a large ranch on a neighbor island.
- Networks, Inc. Facilitated partnership reinvestment and development for a startup technology company.

### *Social Policy and Human Services Issues*

- Health Care Reform Dialogue. Facilitating a major reform dialogue with 22 professional associations and trade groups (doctors, insurers, hospitals, unions, etc.). The goal of the dialogue is to produce a comprehensive reform package for the new president and congress. (2008, in progress)
- Facilitation and training services to State of Missouri, Department of Health on SOM's Medically Uninsured Project.

- Truancy and Delinquency Planning: Strategy and program planning for a partnership involving the University of Hawaii, Attorney General's Office, and Department of Education.
- Economic Revitalization Task Force. At the joint request of the Governor, the Speaker of the House, and the President of the Senate, facilitated an economic "summit" of business, labor, and community leaders.
- Pacific Gateway Center. Workshop and facilitated planning for a Chinatown "Weed & Seed" anti-delinquency collaboration.
- State Foundation on Culture and the Arts. General consultation and organizational assistance to board and staff.
- Honolulu Community Action Plan. Facilitation of a new strategic plan.
- Kauai Economic Opportunity. Facilitation of a new strategic plan.
- Single Entry Point of Access (SEP). At the initiative of the legislature and the Department of Human Services, facilitated designing discussions for a "single entry" into the long-term care system.
- Department of Human Services. Mediated agreements between Family Services and MedQuest Units focusing on the development of new standard operating procedures (SOPs).
- Facilitator, Child Protection Blueprint. Assisting Edna McConnell Clark Foundation and Hawaii Community Foundation in developing a consensus-based reform package for Hawaii's Child Protective Services system.
- Ohana Council. Public/private partnership development for youth services on the Leeward Coast of Oahu.
- Waianae Coast Mental Health Center. Evaluation and joint staff development working sessions.
- University of Hawaii Department of Journalism. Facilitated 5-year curriculum development plan.
- Healthy Mothers, Healthy Babies. Facilitated board of directors' strategic plan.
- Hawaii Potters Guild. Facilitated strategic planning sessions.

### Education Issues

- The Act 228 School Accountability Working Group. Mediated a public-private sector

working group charged with proposing new school accountability methods (with Karen Aka)

- University of Hawaii Board of Regents. Facilitation of internal strategic plans.
- Aiea Intermediate School. Planning and leadership development.
- State Foundation on Culture and Arts. Mediated a dispute between the Foundation and various factions at Aiea High School regarding a controversial sculpture by a local artist.
- Manoa School. Facilitation of a town meeting.
- Gangs, Kids, and Violence. Facilitated Planning session for the Hawaii Youth Response System.
- Department of Education. Facilitated budget cutback plans with Deputy and District Superintendents.
- John Burns School of Medicine and East-West Center. Facilitated discussions on the development of a new curriculum for international health emergency relief.
- Early Childhood Education and Care, Governor's Office of Youth and Children. Mediated a new statewide coordinating mechanism.

### International Projects

- *Thailand*. Co-facilitated meetings of a six-country Regional Initiative to Eliminate Micronutrient Malnutrition sponsored by the Asian Development Bank.
- *Japan*. Facilitated a regional investment strategy for the development of an Asia-Pacific bio-informatics node.
- *Commonwealth of Northern Mariana Islands (CNMI)*. Facilitated meetings between CNMI officials, leaders from Tanapag Village, U.S. Army Corps of Engineers, and EPA.
- *South Africa*. United States Information Service (USIS) and Western Justice Center Foundation. Assisted with the creation of new “state office of mediation” initiatives in KwaZulu/Natal and Northern Cape Provinces, 1998.
- *Indonesia*. Agency for International Development and Government of Indonesia (through Cheechi Consulting). Detailed review and comments on proposed new arbitration law and design and general business plan for an international and domestic commercial disputes center, 1998.
- *Papua New Guinea*. Consultation, workshops, process design, and facilitation of Round-2 compensation negotiations for the OK Tedi Mine affecting 50,000 people and 20% of the GDP of PNG. On-going since 2005.

- *Western Samoa*. Facilitation of interagency cooperation and joint regional action plan for the South Pacific involving The Nature Conservancy, World Wildlife Federation, World Bank, South Pacific Regional Environmental Program, and other donor agencies, 1997.
- *Philippines*. Government of the Philippines, Haribon Tanggol, and The Asia Foundation. Evaluation, needs assessment, and training for a national-level environmental mediation system, 1997.
- *Australia*. 15 trips between 1985 and 2000. Training and consultation with public and private sector Alternative Dispute Resolution (ADR) agencies, including the courts of New South Wales, Victoria, and Queensland.
- *El Salvador*. Graduate fieldwork evaluating National Community Development Program, 1971.
- *India*. Peace Corps Volunteer, 1966-1968. Construction and poultry projects.

### *Other Related Projects and Cases*

- Lecture: "Building Trust Across the Science-Culture Divide" at Changing Climates, Changing Minds: Storms, Trust and Public Perception, State University of New York - Stony Brook. November 12-14, 2008.
- Conference Facilitator: "Hawaii Energy Challenge 2008" convened and sponsored by the Hawaii Leeward Planning Conference.
- Moderator for 2004 Summit County Candidate Debate: Local and State races.
- Civic Forum on Public Schools. Moderator, planning conferences.
- Sequoia Foundation (Tacoma, Washington). Consultant, creation of new dispute resolution and conflict management program areas for a Northwest funder.
- United Airlines Association of Flight Attendants. Pre-negotiation training and launch off for contract discussions.
- United Airlines, Inc. Dispute system design project (with Wittenberg, Shaw Inc.).
- Mediation of Howard v. City and County of Honolulu, an Americans with Disabilities Act case.
- Workers compensation discussions. At the joint request of International Longshoreman Workers, Hawaii Hotel Association, Kaiser Permanente, and others, facilitated consensus-seeking discussions over a proposed workers compensation reform bill.
- Hawaii Information Congress '95. Helped develop a consensus among information end

users on how future public and private "infrastructure" investments should be made.

- Mayor's Town Meetings: Island of Kauai. Facilitated town meetings to secure input on post-Hurricane recovery issues.
- Governor's Working Conference on Hawaii's International Role. Helped plan and implement a working conference for senior public and private decision-makers grappling with trade imbalances and economic problems in the Pacific basin.
- State Courts ADR Technical Assistance Conferences, Southern States. Helped the National Institute for Dispute Resolution implement its training programs in Richmond, Virginia and Columbus, Ohio.
- University of Hawaii School of Medicine. Facilitated discussions on the development of an International Disaster Management Planning Curriculum.
- Co-Producer and Facilitator for "Democracy Forum" TV series on growth management, community governance, and education.
- Democratic Party of Hawaii, Symposium on Community. Moderator.
- Moderator, "Hawaii Tomorrow Conference," *Honolulu Advertiser*.
- Office of Hawaiian Affairs. Moderator for Olelo Community TV series on "Culture, Education, Economic Development, and Burial and Repatriation of Bones." (produced by Fourth Wave Productions)
- Moderator, Hawaii Forum. Privately funded and publicly televised local issues forum on growth management and sustainable development similar in format to the PBS "Constitution Series."
- Host on Price of Paradise Radio Shows: "Lawyers - Do They Do Enough for the Community?" "The Information Superhighway: What it Means for Hawaii", and "Should Hawaii Hold a Constitutional Convention?"

#### 4. TRAINING AND TEACHING

- "Advanced Negotiation and Non-Routine Problem." Matsunaga Institute, University of Hawaii. January, 2012; May, 2013; September, 2013, May 2014, January 2015.
- "Constructive Engagement for Public Controversies" - Edinburgh, Scotland. Workshop on new consensus-building strategies for public policy problems with John Sturrock of Core Solutions. 201e3
- "Collaboration Strategies for the Public, Private and Civil Sectors." (with Professor Kem Lowry): Department of Urban and Regional Planning, University of Hawaii. January, 2013.

- "Expectation and Regret: A Look Back at How Mediation has fared in the U.S." Keynote Speech at the 7<sup>th</sup> National Conference of the Civil Mediation Council. London, May 2, 2013. Also at <http://www.mediate.com/articles/AdlerExpectationandRegret.cfm>.
- "Multi-Stakeholder Processes and Water Governance." Keynote Speech and Training Workshops for the Singapore Meeting of the Consensus Building in Asia Project. February, 2010.
- "The Keys to the Kingdom: Getting Our Heads Around Environmental Leadership" - Speech in University of Oregon's "Fireside Chat" Series to faculty and students on Environmental Leadership. January, 2010.
- Multiparty Facilitation - University of Queensland, Melbourne and Brisbane Campuses, 2009.
- The Future of Mediation (or the End as We Know It), Justice Institute of British Columbia, 2009
- Guest Lecture, Public Presentation and Masters Class, Woodbury Institute of Champlain College, 2009.
- The Soul of the Great Team: Heart, Mind, Unity. A teamwork training program developed with Jon Crowder that uses percussion instruments and facilitated dialogue to help launch, accelerate or celebrate needed business partnerships.
- National Congress of American Indian - Advanced Executive Training on Negotiation and Conflict, with John Echohawk, NARF.
- "Stakeholding and Risk Communication." Workshop for NASA (with Janesse Brewer and Patrick Fields).
- "Eye-of-the-Storm Leadership." Two-day course delivered in Honolulu and in other settings. (with Robert Benjamin).
- "Keystone Leadership Forum on Sustainable Development." Workshop for corporate leaders presented three-times annually (with Sarah Stokes).
- "The Art of the Deal: Advanced Negotiation Skills." Two-day course delivered in Honolulu and Sydney.
- "The Art & Craft of the Mediator." Two half-day programs provided to court mediators for the State of New Mexico, Second Judicial Circuit.
- "Everyday Leadership." Management training for The Lanai Company.
- "Conflict Management for Managers." A one-day seminar presented annually for 10-years at Bank of Hawaii.

- "Conflict Management." In-house staff training for Oleo, Community Television.
- BHP, Inc. Design and implementation of beginning, intermediate, and advanced in-house negotiation seminars.
- "Managing Conflict for Growth: The Art of Preventing and Resolving Unnecessary Conflict." Training workshop for Hawaii Insurance Consultants, Ltd. Company meeting, November 1995.
- First Hawaiian Bank. Design of an internal mediation system to handle grievances and personnel disputes.
- Continuing Education course on "The Instructor as Facilitator" for Hawaii Real Estate Research and Education Center, 1995.
- "Managing Conflict: A Workshop for Community Organizers." Presented to the Queen Liliuokalani Children's Center.
- "The Art of Assisted Negotiation: An Intensive Mediation Skills Course." (20-hour training program offered periodically by The Accord Group).
- "Intensive Facilitation Skills Course." (20-hour training program offered periodically by The Accord Group).
- "Collaborative Problem Solving for the Native American Grave Protection and Repatriation Committee," Bishop Estate/Kamehameha Schools.
- University of Hawaii
  - Planning 627, Negotiation and Mediation for Planners, Department of Urban and Regional Planning (Annually since 1986)
  - Alternative Dispute Resolution, William S. Richardson School of Law
- Annual Training Courses for Panel of Mediators at Center for ADR, Hawaii Supreme Court, 1985-1992.
- Annual Training Courses for Neighborhood Justice Center of Honolulu, 1979-1985.
- "ADR for Court Professionals." Developed and delivered through the Institute for Court Management, Denver, Colorado (with William Drake and Holly Bakke)

## 5. RECOGNITIONS AND MEMBERSHIPS

- 2014. Board of Directors, Environmental Mediation Center, Vermont.



- 2012. Assistance with the formation of the Asia-Pacific Mediation Center
- 2011 "Planner who Made a Difference," Department of Urban and Regional Planning, University of Hawaii.
- Advisory Board, Low Carbon Earth Summit – Dalian, China Oct 19-26, 2011.
- ADR Panel Member, National Electricity Market of Singapore.
- Affiliate Faculty, Matsunaga Institute for Peace, University of Hawaii.
- Western Justice Center Foundation's "Collaborations in the Urban Environment" Appointed to Advisory Council.
- IUCN - The World Conservation Union, Commission on Education and Communication, 2005-2008.
- Interview and Profile - "Dispute Resolution Meets Policy Analysis, or Native Gathering Rights on Private Lands: A Profile of Peter Adler" by John Forrester, Department of City and Regional Planning, Cornell University, 2004, at [http://instruct1.cit.cornell.edu/courses/practicestories/COLL\\_Planners.htm](http://instruct1.cit.cornell.edu/courses/practicestories/COLL_Planners.htm)
- Adjunct Professor, University of Hawaii, Department of Urban and Regional Planning and Department of Sociology.
- 2002 Peacemaker of the Year, Church of the Crossroads, Honolulu, Hawaii.
- President's 2001 Liberty Award, Hawaii State Bar Association.
- 2001 Visiting Fellow, Policy Consensus Center, Hatfield School of Government, Portland State University.
- Robertson-Cunninghame Scholar in Residence, Earle Page College, University of New England, New South Wales, Australia, April, 2000.
- 1999 Senior Fellow, Western Justice Center Foundation, Pasadena, California.
- 1998 President, Board of Directors, Society for Professionals in Dispute Resolution, Washington, D.C.
- Elected member, Social Science Association of Hawaii.
- Member, Honolulu Media Council.
- Senator Daniel K. Inouye Community Service Award, American Psychological Association, 1992.
- Justice Achievement Award, National Association for Court Management, 1990.

- ♦ Public Policy Award, Mental Health Association, 1989.
- ♦ Award for Excellence and Innovation in Alternative Dispute Resolution, Center for Public Resources, 1988.

## 6. PUBLICATIONS

### Books

*Eye-of-the-Storm Leadership: 150 Ideas, Stories, Quotes, and Exercises on the Art and Politics of Managing Human Conflicts.* RIS, Inc., 2008. [www.eyeofthestormleadership.com](http://www.eyeofthestormleadership.com).

*Oxtail Soup For the Island Soul*, Ox Bow Press, Woodbridge, Ct., October 2001.

*Beyond Paradise: Encounters in Hawaii Where the Tour Bus Never Runs*, Ox Bow Press, Woodbridge, Ct., and October 1993.

### Monographs

Joint fact finding in Environmental Policy-Making and Planning' and it will be published by Routledge.

*Shadows of the Future: Anticipating What Happens Before It Happens or A Primer on Identifying Problems and Tools to Address Them*, with Jeremy Kranowitz, National Energy Technology Lab, U.S. Department of Energy, 2005.

*Building Trust: Twenty Things You Can Do to Help Environmental Stakeholder Groups Talk More Effectively About Science, Culture, Professional Knowledge and Community Wisdom*, with Juliana Birkhoff, National Policy Consensus Center, Portland State University. 2003.

*Managing Scientific and Technical Information in Environmental Cases: Principles and Practices for Mediators.* Peter S. Adler, Robert C. Barrett, Martha C. Bean, Juliana E. Birkhoff, Connie P. Ozawa, and Emily B. Rudin, published jointly by Resolve, Inc; US Institute for Environmental Conflict Resolution, and Western Justice Center Foundation, March, 2000. (Also at [www.ecr.gov](http://www.ecr.gov), [www.resolve.org](http://www.resolve.org), and [www.westernjustice.org](http://www.westernjustice.org))

*Alternatives To Trial: Dispute Resolution Options in the State of Hawaii*, (Co-Edited with K. Takahashi), State of Hawaii Judiciary, 1989.

*Taking Stock: The Future of ADR in Hawaii* (Co-Edited with K. Takahashi), State of Hawaii Judiciary, 1987.

*Mediator Training Manual*, Neighborhood Justice Center of Honolulu, January 1981.

## Chapters in Books

Forthcoming. "Science, Politics and the Pursuit of Truth: A Fresh Approach to Fact Finding and Negotiating the "Truth" in *The Negotiator's Desk Reference*, Honeyman and Schneider, editors.

Forthcoming. "Rocks on the Road: Inside the Black Box of Culture," in *Essays on Mediation* Ian Macduff, editor. Wolter Kluwers.

Forthcoming in 2016. "Towards a More Humble Inquiry: The Practice of Joint Fact Finding," in *Joint Fact Finding in Environmental Policy-Making and Planning*, Matsuura and Shenk, editors. Routledge Press.

"A Broth of Islands" in *We Go Eat: A Mixed Plate from Hawaii's Food Culture*, Susan Yim, Ed., Hawaii Council for the Humanities, 2008.

"Protean Negotiation: Rejecting Orthodoxy and Shifting Shapes," *The Negotiator's Field Book*, Christopher Honeyman and Andrea Schneider, editors, American Bar Association, 2007.

"Leadership, Mediation, and the Naming, Framing, and Taming of Type-II and Type-III Problems," in Volume One, *The Creative Problem Solver's Handbook For Negotiators and Mediators: A Pracademic Approach*, edited by John W. Cooley, American Bar Association, 2004.

"Unconscious Excellence: An Exploration of Mastery and Incompetence, Being Also A Rumination on Art, Craft, Career, Bungling, Skill Acquisition, Bell Curves, Baseball, Cooking, Surfing, Dentistry, Tree Trimming, and Why Mediators and Facilitators May Be Dangerous to Those We Are Trying to Help," Chapter 3 in *Bringing Peace Into the Room: How the Personal Qualities of the Mediator Impact the Process of Conflict Resolution*, edited by Daniel Bowling and David Hoffman, Forthcoming, Jossey-Bass, Sept 2003.

"The Future of Alternative Dispute Resolution: Reflections on ADR as a Social Movement," in *Possibilities of Popular Justice*, edited by Sally Merry and Neal Milner, University of Michigan Press, 1993.

"Aloha Spirit" (with Noralynne Pinao) and Chapter 16 - "Paradise Tax" (with Joanne Punu, Randall Roth, and Eric Yamamoto), Chapter 1 in *The Price of Paradise - Volume II*, edited by Randall Roth, Mutual Publishing Company, 1993.

"Resolving Policy Conflicts in Hawaii Through Mediation," Chapter 7 in *Politics and Public Policy in Hawaii* edited by Zachary Smith and Richard Pratt, SUNY Press, pp. 132-148, 1992.

"Culture Shock and the Cross-Cultural Learning Experience" in *Towards Internationalism* edited by Louise Luce and Elise Smith, 1987, pp. 24-35. Originally published in *Readings in Intercultural Communication*, Volume II, edited by David S. Hoopes,

University of Pittsburgh, June, 1972, pp. 6-22.

"The Palila Bird and the Mouflon Sheep: A Case Study in Environmental Mediation", in *Elements of Practice, Proceedings of the Society for Professionals in Dispute Resolution*, San Francisco, October 15, 1984.

"Beyond Cultural Identity" in *Culture Learning*, East-West Center Press, Richard Brislin, Editor, 1977, pp. 24-41. Re-published in *Intercultural Communication* edited by Larry Samovar and Richard Porter, Wadsworth Publishing Company, 1976, pp. 362-378.

### Articles and Website Pieces

"Telescopes, Sacred Spaces, and Mauna Kea" in *Farmers & Friends*, June 15, 2015.

"Science and Native Culture can Co-Exist," Op-Ed, *Honolulu Star Advertiser*, May 6, 2015.

"Joint fact-finding: A practical method of scientific advising" (with Masahiro Matsuura and Janesse Brewer, Science Advice to Governments Conference, oosted on August 24, 2014 at [www.globalscienceadvice.org/conference-news/joint-fact-finding-a-practical-method-of-scientific-advising/](http://www.globalscienceadvice.org/conference-news/joint-fact-finding-a-practical-method-of-scientific-advising/)

"Finding Common Ground: A Better Approach to Stubborn Public Problems in Malaysia, *New Straits Times*, Kuala Lumpur, May 28, 2013.

"A Game of Negotiation: The "Deliberation Engine" by Christopher Honeyman, Peter S. Adler, Colin Rule, Noam Ebner, Roger Strelow, and Chittu Nagarajan at SSRN's Top Ten download list for: Conflict & Dispute Resolution eJournal, Conflict, Negotiation, & Organizational Behavior eJournal, ERN: Legal Issues & the Environment (Topic), Environment & Natural Resources eJournal, Institutions & Transition Economics: Environmental Issues eJournal, LSN: Alternative Dispute Resolution (Topic), NEG Subject Matter eJournals, Negotiation Applications eJournal, Negotiation Processes & Communications eJournal and ORG: Negotiation & Conflict Resolution (Topic).  
[http://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=2302687](http://papers.ssrn.com/sol3/papers.cfm?abstract_id=2302687), 2013.

"Expectation and Regret: A Look Back at How Mediation has Fared in the U.S.," presented at the 7<sup>th</sup> Annual Civil Justice Conference in London, May 2013 and then published in the *Alaska Journal of Dispute Resolution*, Volume 2013, Number 1, pp. 1-28. 2013.

"Self Sufficiency and the Legislature," with Neil Hannahs and Sylvia Yuen; Op-Ed, *Honolulu Star Advertiser*, April 22, 2013.

"New Social Contract in Hawaii Requires Nimbleness," *Hawaii Star-Advertiser*, May 11, 2012.

"Making Hot Dogs: Dickering Over Debt in Washington DC," August 29, 2011

at <http://www.mediate.com/articles/AdlerP6.cfm>.

"Humble Analysis: The Practice of Joint Fact Finding as a Strategy for Bringing Science, Policy, and the Public Together" with Todd Bryan PhD, Julie Shapiro MS and Matt Mulica MS. Paper commissioned by Professor Masahiro Matsuura, Department of Public Policy, University of Tokyo in conjunction with a workshop of Joint Fact Finding, February 15, 2011.

"The Seven Deadly Sins of Collaboration" at [http://www.mediate.com/articles/adler\\_CollaborationSins.cfm](http://www.mediate.com/articles/adler_CollaborationSins.cfm) (2011).

"Getting Beyond Gridlock – A Slow Walk Over Stubborn Problems (and Some Modest Possibilities," in Honolulu Civil Beat, September 9, 2010 at <http://www.civilbeat.com/posts/2010/09/09/4193-getting-beyond-gridlock/>

"Ideas for Better Public Conversations," *Better Conversation Newsletter*, August 12, 2010, [http://campaign.constantcontact.com/render?v=001Sz6hDUiNII4pGHJr4-2f1NN-A6-FSWVV\\_6WhRr9D7Usl60bN7ZUfmQukVZl36XRZhS6vrBibiAh1ZWT1KHhE9WNwfRVZz\\_ac1cP0bz2B5yqiAFldlkJgfH3cGLHzKTJi9qdaXNWRYPt3XZMuV2g%3D%3D](http://campaign.constantcontact.com/render?v=001Sz6hDUiNII4pGHJr4-2f1NN-A6-FSWVV_6WhRr9D7Usl60bN7ZUfmQukVZl36XRZhS6vrBibiAh1ZWT1KHhE9WNwfRVZz_ac1cP0bz2B5yqiAFldlkJgfH3cGLHzKTJi9qdaXNWRYPt3XZMuV2g%3D%3D)

"Finding New Ways to Manage Stubborn Water Conflicts: Ideas for a Framework for Discussing, Comparing and Conducting Research on 'Assisted Negotiation' Cases," presented at "Multi-stakeholder Processes and Water Governance in Asia," Institute of Water Policy Lee Kuan Yew School of Public Policy, National University of Singapore, 28-29th January, 2010.

"The End of Mediation: An Unhurried Ramble on Why The Field Will Fail and Mediators Will Thrive Over the Next Two Decades!" <http://www.mediate.com/articles/adlerTheEnd.cfm>

"Appeasement and Diplomacy: If there is a Tempest in a Teapot, Keep your Eye on the teapot!" at Mediate.Com: The World's Dispute Resolution Channel, June, 2008.

"Ten Questions for Hillary Clinton, John McCain, and Barack Obama" at Mediate.Com: The World's Dispute Resolution Channel, April, 2008.

"Leading from Behind: The Unheroic Challenge of Leading Leaders" in *ACRresolution*, Summer 2007, Vol 6, Issue 4, pp. 18-22.

"Giving Politics a Makeover" at Mediate.Com: The World's Dispute Resolution Channel, January, 2007. [http://www.mediate.com/articles/giving\\_politics\\_a\\_makeover.cfm](http://www.mediate.com/articles/giving_politics_a_makeover.cfm).

Book Review: *Conflict Across Cultures* by Michelle LeBaron and Venashri Pillay in *Association of Conflict Resolution Magazine*, Spring, 2007.

Book Review: *The Moral Imagination* by John Paul Lederach in *Association of Conflict Resolution Magazine*, Vol. 4, Issues 1, Winter 2006.

"Some Radical Thinking on Centrism, Politics, and the Future of Conflict Management (with Christopher Honeyman) at Mediate.Com: The World's Dispute Resolution Channel, August, 2005. <http://www.mediate.com/articles/adlerhoneyman1.cfm?nl=83>

"Hope for the Future? Follow the Kids!" at Mediate.Com: The World's Dispute Resolution Channel. June, 2005. <http://www.mediate.com/articles/adler5.cfm>

"Dialogue By Design: Sixteen Practical Ideas for Organizing and Convening Policy Dialogues" at Mediate.Com: The World's Dispute Resolution Channel. June, 2005. <http://www.mediate.com/articles/adler4.cfm>

"Policy Dialogues" A Building Block Document for The Conflict Resolution Consortium, University of Colorado – Boulder (with Kristi Parker Celico), January 2004 at [http://www.beyondintractability.org/m/policy\\_dialogue.jsp](http://www.beyondintractability.org/m/policy_dialogue.jsp).

Book Review: *Bridging Cultural Conflicts: A New Approach for a Changing World* by Michelle LeBaron, Jossey-Bass 2003 in *ACR Journal*, Association of Conflict Resolution, Vol. 2, Issues 3, Winter 2004.

"Natural Resource Conflict Resolution: Water, Science, and the Search for Common Ground" in Australasian Conference Papers - *Water & Forestry*, 2002

"Science, Politics, and Problem Solving: Principles and Practices for the Resolution of Environmental Disputes in the Midst of Advancing Technology, Uncertain and Changing Science, and Volatile Public Perceptions." *Penn State Environmental Law Review*, Vol. 10, No. 2, Spring, 2002. Also available at the National Agricultural Law Center at <http://www.nationalaglawcenter.org/bibliography/results/?id=50&page=3>.

"Learning How to Manage Scientific Controversies: New Strategies for Problem Solving," *ECOStates Journal*, Summer 2001 Edition.

"Managing Scientific Controversies in Environmental Cases" in *IFA Newsletter*, Institute of Foresters of Australia, Vol. 41, No. 3, June 2000.

"Our Shattered Social Contract" (April 25, 1999) and "Order From Chaos" (May 2, 1999), Op Ed features in *The Honolulu Advertiser*.

"Lawyer and Non-Lawyer Mediation: Speculations on a Brewing Controversy", *NIDR FORUM*, June 1997.

"Participating the Public: Group Process, Politics, and Planning (with Kem Lowry and Neal Milner) in *Journal of Planning Education and Research*, 16:177-187, 1997.

"Lawyers & Philanthropy: The Hawaii Justice Foundation Comes of Age" in *Hawaii Bar Journal*, December 1996.

"Can A Community Run Itself?" Op-Ed Piece, *Honolulu Advertiser*, August 30, 1995.

"Pig Wars" in *Honolulu Weekly*, Vol. 5, Number 7, February 15, 1995. Also, in slightly revised form, as "Pig Wars: Mediating Forest Management Conflicts in Hawaii," *Negotiation Journal*, July, 1995 pp. 209-215.

"The Making of a Mediator: Thoughts on Sun Tzu and The Art of War" in *CONSENSUS*, April, 1994, MIT-Harvard Public Disputes Program.

"What Is Gained and What Is Lost: The Pros and Cons of Using Mediation and Arbitration to Resolve Your Dispute" (with Michael Broderick and Thomas Crowley in *Hawaii Bar Journal*, July 1993.

"State Offices of Mediation: Thoughts on the Evolution of a National Network", in *Kentucky Law Journal*, Volume 81, No. 4, 1992-93, pp. 1013-1027.

"Casting Sunshine On Settlements" in *Negotiation Journal*, Harvard Negotiation Project, Vol. 6, No. 4, October, 1990), pp. 305-308.

"The Future of Community Mediation" in *Justice Horizon*, State of Hawaii Judiciary, Vol. II, No. 1, 1990, pp. 4-8.

"Resolving Policy Conflicts Through Mediation" in *Australia Dispute Resolution Journal*, Vol. 1, No. 2, May, 1990 pp. 69-80.

"The Ideologies of Mediation" (with N. Milner and K. Lovas) in *Law and Law and Public Policy Journal*, Vol. 10, No. 4, October, 1988.

"Mediating Hawaii's Water Code" in *FORUM*, National Institute for Dispute Resolution, Washington, 1987.

"Is ADR a Social Movement?" in *Negotiation Journal*, Harvard Negotiation Project, January, 1987, pp. 59-72.

"The Balancing Act of Mediation Training," *Training and Development Journal*, July, 1984, pp. 54-58.

"Mediation and Lawyers: The Pacific Way," with B. Barnes, *Hawaii Bar Journal*, Vol. XVIII, No. 1., pp. 37-52.

"Cooling Off Land Use Conflicts," *Pacific Business News*, (Op-Ed) June 20, 1983.

"Mediation & Alternative Dispute Resolution in Hawaii" (with David Chandler) in *Social Process in Hawaii*, Vol. 30, 1983, pp. 32-48.

"Training Volunteer Mediators" in *Pacific Journal of Peace*, Summer Issue, 1983, pp. 10-11.

"An Experiential Approach to Cross-Cultural Communication," with I. D. Warren, *Communication Education*, Vol. 26, No. 2, March, 1977, pp. 128-134.

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Office of the City Clerk  
CITY AND COUNTY OF HONOLULU  
STATE OF HAWAII

**Certificate**


*I, Glen Takahashi, City Clerk of the City & County of Honolulu, State of Hawaii do hereby certify that,*

***PETER S. ADLER***

*a resident of the City and County of Honolulu, State of Hawaii is a duly registered elector (voter) of the*

*Precinct 04 Representative District 23, State of Hawaii*

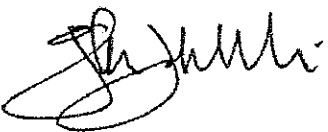
*Affidavit No. 1205299 Registration Date: 02/10/2012*

*Birth Date:* 

*In Witness Whereof, I have hereunto set my hand and caused the Seal of the City and County of Honolulu  
to be affixed this 2 May 2016.*

Signature Block

\_\_\_\_\_  
*Signature of Elector*

  
\_\_\_\_\_  
*Glen Takahashi, City Clerk  
City and County of Honolulu  
State of Hawaii*